



POSTAL STRATEGY COMMITTEE (SC)

PAPU/SC/IPG/01/2026 - Doc No. 4

WORKING GROUP ON INVESTMENTS AND PROJECTS
29TH JANUARY 2025 (ONLINE) 09:00 GMT

INVESTMENT AND PROJECTS STRATEGIC ISSUES FOR THE 2026/2027 – 2029/2030 CYCLE

1. Subject Investment and Projects Strategic issues for 2026/2027 – 2029/2030 Cycle	References/paragraphs <ul style="list-style-type: none">• Strategy Committee Action Plan June 2025-March 2026• Draft PAPU Strategy for the cycle 2026-2030
2. Decisions expected <ul style="list-style-type: none">• Take note of the report and provide the necessary guidance.• Table the Investment and Projects Strategic Issues for Cycle 2026-2030 to the Strategy Committee	

1.0 INTRODUCTION

The Africa Postal Strategy 2026–2030 outlines a renewed and unified vision for Africa’s postal transformation, aligning with the Universal Postal Union (UPU) Dubai Strategy 2026–2029, the African Union’s Agenda 2063, and the Digital Transformation Strategy for Africa (2020–2030). It represents a collective commitment by African Member States, under the coordination of the Pan African Postal Union (PAPU), to reposition the postal sector as a critical enabler of digital connectivity, trade facilitation, and social inclusion across the continent.

The Africa Postal Strategy adopts an integrated approach to transformation, aligning Africa’s regional priorities with the three global goals endorsed by the UPU, while maintaining the five distinctive pillars that define PAPU’s operational response to Africa’s specific contextual realities.

2.0 STRATEGIC FRAMEWORK

The Africa Postal Strategy 2026–2030 is organized around five strategic pillars, each designed to contribute to the realization of the UPU’s global goals and Africa’s development aspirations as follows:

- **Pillar 1: Policy, Regulation, and Governance**
- **Pillar 2: Innovation, Digital Transformation, and E-commerce**
- **Pillar 3: Operations, Quality of Service, and Infrastructure Development**
- **Pillar 4: Financial and Social Inclusion**
- **Pillar 5: Institutional Capacity, Partnerships and Resource Mobilization.**

3.0 INVESTMENTS AND PROJECTS ISSUES FOR CYCLE

The primary focus of the Investment and Projects Working Group is on pillar No. 5, as illustrated in the matrix below.

Pillar 5: Institutional Capacity, Partnerships and Resource Mobilization

S/N	Strategic Issue	Objectives	Activities
1.	Inadequate Institutional Capacity that limits visibility in technical and operational investment choices	i) Strengthening institutional investment capacity and broadening sustainable financing mechanisms.	i) Craft bankable and investment-ready sustainable postal infrastructure projects as UPU funds & Donors, and the Private sector
2.	Establish stronger multi-agency partnerships for Project development.	i) Enhance the internal governance within the Union by strengthening the capacity of experts and mainstream results-based management practices	i) Establish the Investment and Project Management Framework for Pan African Postal Union for the 2026-2030 cycle. ii) Develop partnerships with the AfDB, UNECA, and Smart Africa. iii) Deepen partnerships with the African Union Commission, UPU, and private-sector players

3.	Financial resources for the modernization of investment and projects	i) Explore innovative resource mobilization models, including public–private partnerships (PPPs), voluntary contributions, and joint projects with development partners ii) Drive and coordinate Investment and Projects within the Union Member States iii) Enhance collaboration with the Experts team on Investment and Projects stakeholders	i) Access to bankable and investment-ready sustainable postal infrastructure projects ii) Sharing of best practices and implementation strategies
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Member States are encouraged to align their national postal development plans with the Africa Postal Strategy, while addressing the strategic issues related to Investment and Project development.

4.0 DECISION

The Investments and Projects Working Group is hereby requested to:

- i) Take note of the Report and provide the necessary guidance to Member States.
- ii) Table the Investment and Projects Strategic Issues for Cycle 2026/2027 – 2029/2030 to the Strategy Committee.